



DATE: February 16, 2021

TO: All Interested Parties

FROM: Marcy L. Martin, President, Citrus Research Board

RE: Discouragement of Indirect Costs

Indirect Costs are strongly discouraged. Requesting Indirect Costs as a portion of a research budget may cause a disqualification from the research approval process.

California Citrus Research Board,

A handwritten signature in black ink, appearing to read "M. L. Martin", with a long horizontal stroke extending to the right.

Marcy L. Martin
President