



TO: All Interested Parties

FROM: Marcy L. Martin, President, Citrus Research Board

DATE: February 14, 2020

RE: Discouragement of Indirect Costs

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Indirect charges are strongly discouraged. Requesting indirect charges as a portion of a research budget may cause a disqualification from the research approval process.

A handwritten signature in blue ink, appearing to read "M. L. Martin", is written over the typed name.

Marcy L. Martin, President

Citrus Research Board